## **Mission**

The mission of the Nashville Public Library is to provide information, programs, and reference assistance to individuals, families, and the larger community so they can enjoy the benefits of reading and life-long learning.

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### **Strategic Goals**

Digital Divide - By June 30, 2015 (based on status quo; compared to previous FY), citizens of Nashville
will have greater access to free computers as well as expanded opportunities for learning broad-based
computer applications and electronic resources, as evidenced by:

percent increase in the number of computer-related classes percent increase in the number of on-site computer sessions

Efficiency - By June 30, 2015(based on status quo; compared to previous FY), more Nashvillians will
experience timely access to free information and materials, as evidenced by:

percent increase in circulation
percent increase in self-check terminal activity

• Information Explosion - By June 30, 2015 (based on status quo; compared to previous FY), citizens of Nashville will experience a significant improvement in the quality and relevance of the library's collections to meet their information needs, as evidenced by:

percent increase in circulation

percent increase in electronic resource uses

percent increase in on-site use of library materials

Neighborhood Services & Programs - By June 30, 2015(based on status quo; compared to previous FY), Nashville's neighborhoods will experience Nashville Public Library as a primary resource for responsive services and programs targeted to meet their specific educational and cultural needs, as evidenced by:

number of neighborhood programs for adults & seniors number of neighborhood programs for teens number of neighborhood programs in Spanish percent of hours library meeting spaces are utilized

• Pre-School Literacy - By June 30, 2015 (based on status quo; compared to previous FY), NPL will design and implement developmentally appropriate programs and training to support individuals, families and community agencies in order to help increase the pre-school literacy rate and ensure that the children of Nashville enter kindergarten ready to learn, as evidenced by:

percent increase in attendance at developmentally appropriate programs number of developmentally appropriate programs

### **Administrative Line of Business**

The Administrative Line of Business provides executive direction and administrative support services for the Nashville Public Library

### Administrative Support Program

The purpose of the Administrative Support program is to provide finance, procurement and human resources support services for the library.

### **Result Measures**

Percentage of vendors paid within 45 days of invoice

### **Non-allocated Financial Transactions**

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

### **Operations and Maintenance Program**

The purpose of the Operations and Maintenance program is to provide maintenance, custodial and landscaping services for the library system.

### **Result Measures**

Percentage of customer satisfaction with quality of custodial services

#### **Output Measures**

Square footage of building space cleaned

### **Demand Measures**

Square footage of building space utilized

#### **Public Relations Program**

The purpose of the Public Relations program is to provide marketing internal/external communications, Media Relations and Public Relations services.

### **Result Measures**

Percentage of individuals who visit the library as a result of promotional materials

### **Research and Special Projects Program**

The purpose of the Research and Special Projects program is to provide special projects support services include the T.O.T.A.L. Program, and other special projects, linking NPL to other organizations and partnerships in the city and county.

### **Result Measures**

Annual outreach attendance

### **Output Measures**

 Number of outreach programs provided (based on Bring Books to Life!, Loving and Learning and Puppet Truck outreach programs)

### **Demand Measures**

 Number of outreach programs anticipated (based on Bring Books to Life!, Loving and Learning and Puppet Truck outreach programs)

### **Branch Library Line of Business**

The purpose of the Branch Library Line of Business is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities in Davidson County.

### **Bellevue Library Program**

The purpose of the Bellevue Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Bellevue Branch

### **Output Measures**

Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

• Number of adult, teen and children's programs anticipated at branch

### **Bordeaux Library Program**

The purpose of the Bordeaux Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Bordeaux Branch

#### **Output Measures**

Number of adult, teen and children's programs provided at branch

### **Demand Measures**

• Number of adult, teen and children's programs anticipated at branch

### **Donelson Library Program**

The purpose of the Donelson Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Donelson Branch

#### **Output Measures**

• Number of adult, teen and children's programs provided at branch

### **Demand Measures**

### **East Library Program**

The purpose of the East Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

#### **Result Measures**

Patron visits at the East Branch

#### **Output Measures**

• Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

#### **Edgehill Library Program**

The purpose of the Edgehill Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Edgehill Branch

#### **Output Measures**

• Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

### **Edmondson Pike Library Program**

The purpose of the Edmondson Pike Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Edmondson Pike Branch

### **Output Measures**

Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

#### **Goodlettsville Library Program**

The purpose of the Goodlettsville Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

#### **Result Measures**

Patron visits at the Goodlettsville Branch

#### **Output Measures**

• Number of adult, teen and children's programs provided at branch

### **Demand Measures**

### **Green Hills Library Program**

The purpose of the Green Hills Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Green Hills Branch

#### **Output Measures**

• Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

### **Hadley Park Library Program**

The purpose of the Hadley Park Library program is to provide materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Hadley Park Branch

#### **Output Measures**

Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

### **Hermitage Library Program**

The purpose of the Hermitage Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Hermitage Branch

### **Output Measures**

Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

#### **Inglewood Library Program**

The purpose of the Inglewood Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

#### **Result Measures**

Patron visits at the Inglewood Branch

#### **Output Measures**

Number of adult, teen and children's programs provided at branch

### **Demand Measures**

### **Looby Library Program**

The purpose of the Looby Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

#### **Result Measures**

Patron visits at the Looby Branch

#### **Output Measures**

• Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

#### **Madison Library Program**

The purpose of the Madison Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Madison Branch

#### **Output Measures**

Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

### **North Library Program**

The purpose of the North Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the North Branch

### **Output Measures**

• Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

#### **Old Hickory Library Program**

The purpose of the Old Hickory Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

#### **Result Measures**

Patron visits at the Old Hickory Branch

#### **Output Measures**

• Number of adult, teen and children's programs provided at branch

### **Demand Measures**

### **Pruitt Library Program**

The purpose of the Pruitt Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Pruitt Branch

#### **Output Measures**

• Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

### **Richland Park Library Program**

The purpose of the Richland Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Richland Park Branch

#### **Output Measures**

Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

### **Southeast Library Program**

The purpose of the Southeast Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Southeast Branch

### **Output Measures**

Number of adult, teen and children's programs provided at branch

#### **Demand Measures**

Number of adult, teen and children's programs anticipated at branch

#### **Thompson Lane Library Program**

The purpose of the Thompson Lane Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

#### **Result Measures**

Patron visits at the Thompson Lane Branch

#### **Output Measures**

Number of adult, teen and children's programs provided at branch

### **Demand Measures**

### **Watkins Park Library Program**

The purpose of the Watkins Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

### **Result Measures**

Patron visits at the Watkins Park Branch

### **Output Measures**

Number of adult, teen and children's programs provided at branch

### **Demand Measures**

### **Community Outreach Line of Business**

The purpose of the Outreach Line of Business is to provide outreach services and programs to adults, teens and children in Davidson County.

### **College Connection Program**

The Purpose of the College Connection Program is to mentor high school students seeking to enter college.

#### **Result Measures**

• No performance measure currently established

### Nashville After-Zones Alliance Program

The purpose of the Nashville AfterZone Alliance Program is to support a coordinated network of high-quality afterschool programs for high-need middle-school students, which increases access for students and efficiencies for Metro and for the afterschool providers.

#### **Result Measures**

 Improved rate of middle-school success for NAZA program participants, as measured by high levels of engagement, school attendance, school behavior, literacy, and/or coursework

### **Output Measures**

 Percentage of allotted slots in each afterzone that are filled with high-need middle-school students who participate at least 70% of the time

#### **Demand Measures**

Allotted slots in each afterzone

### **Pathway for New Americans Program**

The purpose of the Pathway for New Americans is to provide a hub of information and resources to the immigrant community on the path to citizenship.

#### **Result Measures**

Percentage increase in library co-sponsored ESL classes

### **Output Measures**

Number of ESL classes provided

#### **Demand Measures**

Number of ESL classes anticipated

### **Emerging Technologies Line of Business**

The purpose of the Emerging Technologies Line of Business is to provide Provides technology support services and leading edge technology planning for library services.

### **Interlibrary Loan Program**

The purpose of the Interlibrary Loan program is to provide material loaning services for special or unique library materials.

### **Result Measures**

Percentage of ILL loans filled

### **Output Measures**

Number of ILL loan requests

#### **Demand Measures**

Number of ILL loan requests anticipated

### **Limitless Libraries Program**

The purpose of the Limitless Libraries program is to provide school based circulation and student programming services through Limitless Libraries and the main library to MNPS teachers and students.

### **Result Measures**

Patron usage of Limitless Libraries

#### **Output Measures**

Number of adult, teen and children's materials provided by Limitless Libraries

### **Demand Measures**

Number of adult, teen and children's materials anticipated to be provided by Limitless Libraries

### **Technical Service Program**

The purpose of the Technical Services program is to provide materials selection, acquisition, cataloging and collection development planning for library services.

### **Result Measures**

• Per capita check out of library materials

### **Output Measures**

Library materials added during the fiscal year

### **Demand Measures**

Library materials anticipated to be added during the fiscal year

### Web and ILS Program

The purpose of the Web, Computer Literacy and ILS program is to provide technology services to support the library's public website, computer literacy and the library's integrated library automation system.

### **Result Measures**

Percentage of customers attending library instructional classes who believe classes meet intended goals

### **Output Measures**

Number of computer instructional classes provided

### **Demand Measures**

Number of computer instructional classes anticipated

### **Main Library Line of Business**

The purpose of the Main Library Line of Business is to provide public services at the Main Library.

### **Children's Services Program**

The purpose of the Children's Services program is to provide children's circulation and children's programming services for the public at the Main Library.

### **Result Measures**

Percentage of individuals attending story time presentations

### **Output Measures**

Number of story time programs provided

### **Demand Measures**

Number of story time programs anticipated

### **Circulation Program**

The purpose of the Circulations program is to provide popular materials, patron account, fiction and non-fiction support services for the public at the Main Library.

### **Result Measures**

• Per capita check-out of library materials

### **Output Measures**

Number of circulating materials check-outs provided

### **Demand Measures**

Number of circulating materials check-outs anticipated

### **Conference Center Program**

The purpose of the Conference Center program is to provide conference and meeting room support services for the public at the Main Library.

### **Result Measures**

Percentage of individuals attending meetings at the Main Library

#### **Output Measures**

Number of non-library meetings accommodated

### **Demand Measures**

Number of non-library meetings anticipated

### **Equal Access Program**

The purpose of the Equal Access program is to provide library support services for the public with visual and hearing disabilities.

### **Result Measures**

 Percentage of people involved with or experiencing hearing disabilities who receive access to Deaf and Hard of Hearing materials, services and programs

### **Output Measures**

Number of Deaf and Hard of Hearing materials provided

### **Demand Measures**

Number of Deaf and Hard of Hearing materials anticipated

### **Reference Services Program**

The purpose of the Reference Services program is to provide reference, reader's advisory and public computer support services for the public at the Main Library.

### **Result Measures**

Percentage of individuals asking reference questions that receive the answers they seek

### **Output Measures**

Number of reference questions answered

### **Demand Measures**

Number of references questions anticipated

### **Special Collections Program**

The purpose of the Special Collections program is to provide special collections support services for the public at the Main Library.

### **Result Measures**

Percentage of Special Collection patrons who are satisfied with the quality of service from staff

### **Output Measures**

Number of Special Collection materials provided

### **Demand Measures**

Number of Special Collection materials anticipated to be provided

### **Metro Archives Line of Business**

The purpose of the Metro Archives Line of Business is to provide archival preservation, storage and public display services for the permanent Metro Government records.

### **Metro Archives Program**

The purpose of the Metro Archives program is to provide archival preservation, storage and public display services for the permanent Metro Government records.

### **Result Measures**

Patron visits to Metro Archives

### **Output Measures**

Number of reference questions answered

### **Demand Measures**

Number of reference questions anticipated